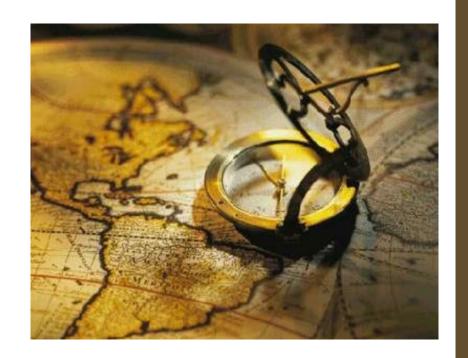
#### Welcome to the session

# TODAY

## Leading in Times of Change

Karen Pedersen, Ph.D. Kansas State University



### Everyone is a leader because everyone influences someone.

John C. Maxwell

#### Our Agenda

- Know yourself
- Get plugged in
- Future-proof your career

#### **Know Yourself**

#### A Point of Reflection

#### Prompt 1

- a. What is your super power?
- b. Are you calling on that super power more today?
- c. Why or why not?

#### Google Doc

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- G L (<a href="https://bit.ly/G-LResponses">https://bit.ly/G-LResponses</a>)
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- S Z (<a href="https://bit.ly/S-ZResponses">https://bit.ly/S-ZResponses</a>)

#### **Amplifying Your Super Powers**

#### CliftonStrengths



Futuristic Ideation Activator Learner

#### Once a Week "I am ---" Exercise

- Find a container
- Determine your"I am ---"
- Drop a note in each week
- Review in the future



#### **Get Plugged In**

#### A Changing Landscape



Volatility – Fast, turbulent and unpredictable changes without clear patterns or trends



Uncertainty – Frequent disruptive changes where the past is not a very good predictor of the future - unfamiliar territory



Complexity – Multiple, complex, intertwined interdependencies amidst global interconnectivity



Ambiguity – Little clarity or distinction between opportunities and threats, multiple perspectives - difficult to predict impact of action



#### A Point of Reflection

#### Prompt 2

- a. What is the best VUCA example from your institution/unit pre-COVID or now?
- b. Who did you connect with, what did you read or where did you go to learn more?

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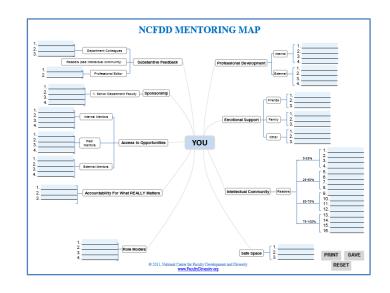
#### My Reality

Scaling Microcredentials

- Anne
- Educational Advisory Board

#### **Expand Your Network Exercise**

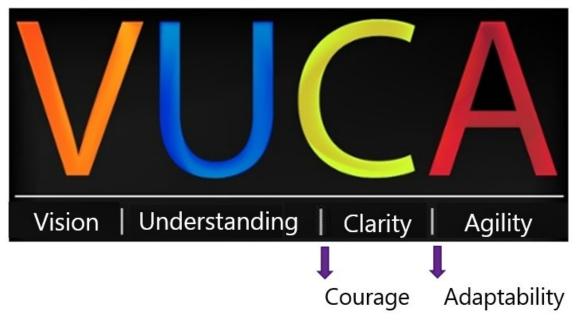
Map your professional network – people, organizations, thought leaders



https://www.insidehighered.com/sites/default/server\_files/files/Mentoring%20Map%5B1%5D(1).pdf

#### **Future-Proof Your Career**

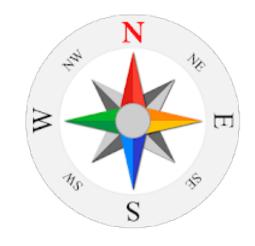
#### Creating the Future



Prime

**Vision** – Have a clear purpose that provides a compass point for everyone

Shift from strategic planning to setting strategic intent and be flexible in how you get there



Future Ready Qualities: Resilience, Adaptability, Curiosity

Understanding – Be curious. Stop, look, listen beyond functional areas of expertise. Dialogue with multiple stakeholders before deciding.



Develop perceptual flexibility or the ability to take in different perspectives.

#### **Future Ready Qualities:**

Connectedness, Communications

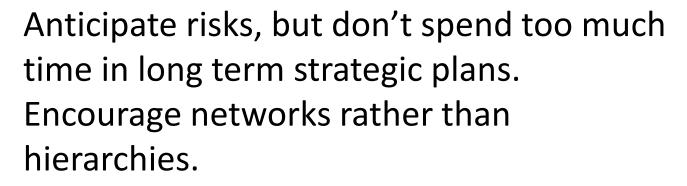
**Clarity** – See through the confusion (sensemaking – by creating a plausible understanding and context). Respond to what matters.



Learn how to inspire others to follow through storytelling and creating action maps.

#### **Future Ready Qualities:** Collaboration, Lifelong Learning

**Agility** – Build the capacity to move quickly and easily. Rapidly prototype a solution, experiment, reflect, synthesize and iterate.







#### A Point of Reflection

#### Prompt 3

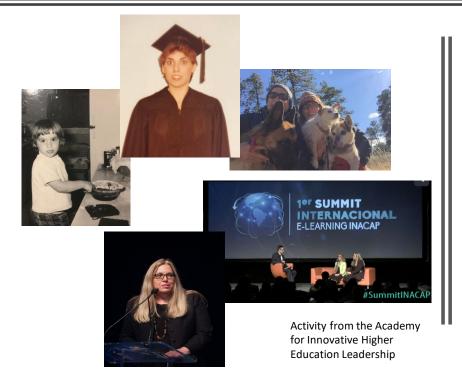
a. What future ready quality could be your next super power?

b. Why?

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#### Five Faces Exercise



- 1. Who were you at this time in your life?
  - a. What were your life circumstances? What influenced you?
  - b. What were your main concerns at the time?
  - c. How did you feel about yourself?
- What emotions do you recall from that time?
- 3. What perspective did you draw from at that time in your life?
- 4. What past experience or connection may offer insight into future directions?

#### What Kind of Leader are You?



#### Questions?

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# Don't Forget to Complete the Session Evaluation

## TODAY